

SAP GRC technology
Transforming your risk and
controls environment





Maximize the benefit of GRC technology

Background

We are the leading professional services organisation for advising multinational, complex organisations about how to optimise business controls through technology. Organisations continue to change through business, IT and organisational transformation initiatives. For businesses running ERP systems, this represents an opportunity to 'build in' sustainable and effective control solutions.

- Risk definition & maintenance platform
- Ensure ongoing monitoring of risk responses & monitor Risk Indicators.
- Based on risk assessment and defined tolerance level, determine risk response strategy.
- Assess likelihood and potential risk impact



- Analysis of risks and remediation of access-related conflicts
- Automated User access workflows
- Apply consistent and structured approach to building roles
- Controlled Activity monitoring for all emergency users

- Standardize overall control framework across organizations
- Centralized repository of risks and controls.
- Efficient execution, documentation & testing of system-defined controls.
- Certify and sign off on controls

Key drivers behind increased investment in GRC technology

- **SoX and Regulation** – Driving better visibility and management of access risks to key systems
- **Complexity of SAP systems** – complex security requires automated solutions
- **Emergence of business control functions** – Demand for technology support to improve the overall process for managing controls
- **Maturing GRC technology** – Technology providers have expanded solutions to include broader control management capability
- **Group level demand for better insight into control** – Appetite for visibility and insight due to increased reliance on systems and expansion and growth in developing markets
- **Global shared service and control centres** – Transparency and accountability for controls as increased business activity is shared

Boards and senior management are demanding greater insight & visibility into the effectiveness of controls and compliance across the organisation

...GRC technology is seen as a key enabler

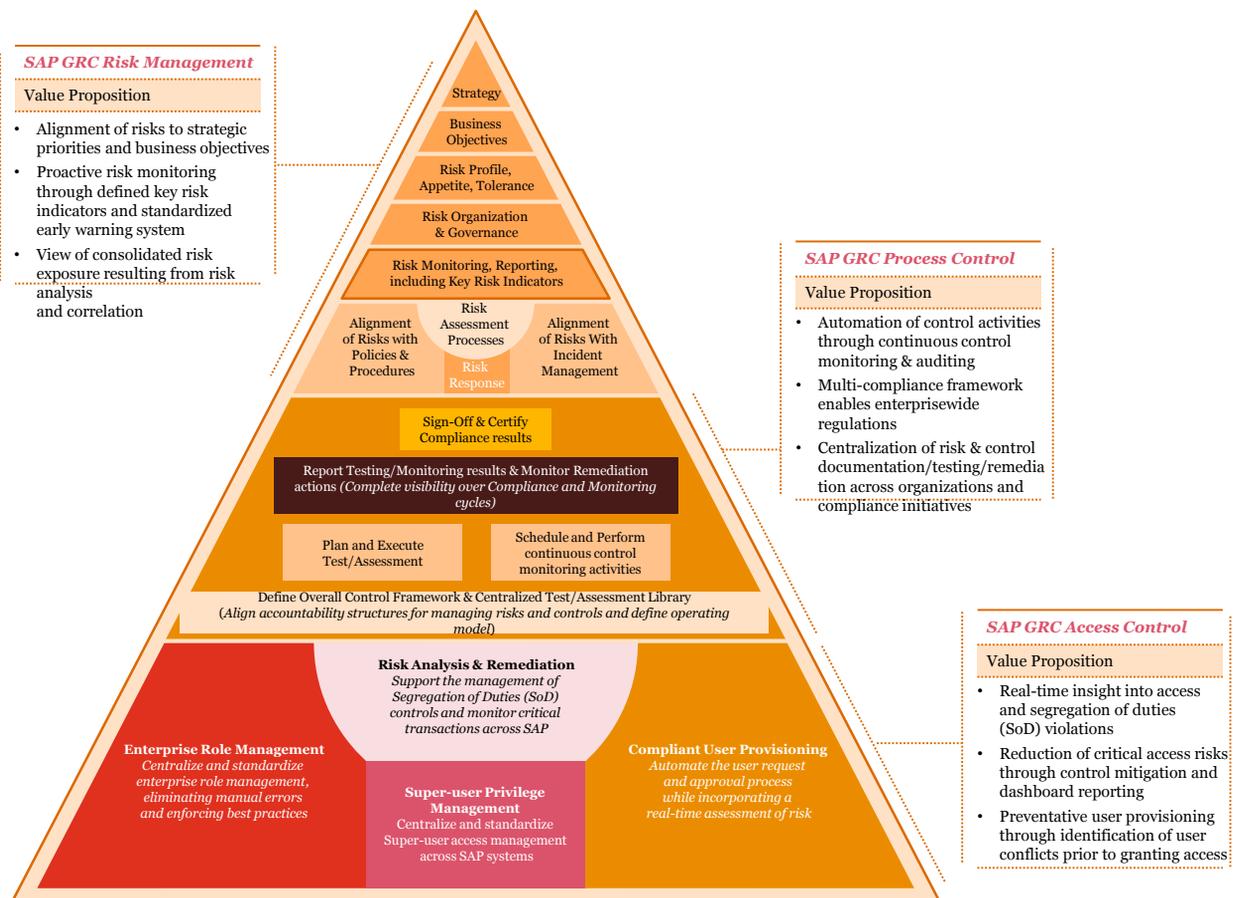
Our service offerings

We can help your organization embed better security and controls into your business processes and transition into a sustainable state of monitoring by implementing SAP GRC solutions.

Our SAP team has proven experience in deploying SAP GRC technology and providing technical and functional assistance throughout critical stages of the GRC technology life cycle.

SAP GRC services			
Readiness program	Pre & post-implementation review	Business implementation partner	End-to-end implementation partner
<ul style="list-style-type: none"> • Strategy and vision • Business case and success factors • High-level requirements and stakeholder management • Management of RFI & RFP processes • Vendor technology evaluation and selection • Development and design of GRC architecture 	<ul style="list-style-type: none"> • Installation & post-implementation review • Business blueprint design review • System & functional design review: configuration, master data & security • Cut over, migration review • Review of application security and ITGC's 	<ul style="list-style-type: none"> • Scope and requirements • Project planning and management • Operating model • Business blueprint design • Oversight and quality analysis of technical installation, configuration, and testing • Pilot go-live and post go-live support 	<ul style="list-style-type: none"> • Installation and baseline configuration of GRC software • Build optimum security solution • Data migration • FCT, IPT and UAT testing • Post go-live support • Sustenance plan and governance procedures design

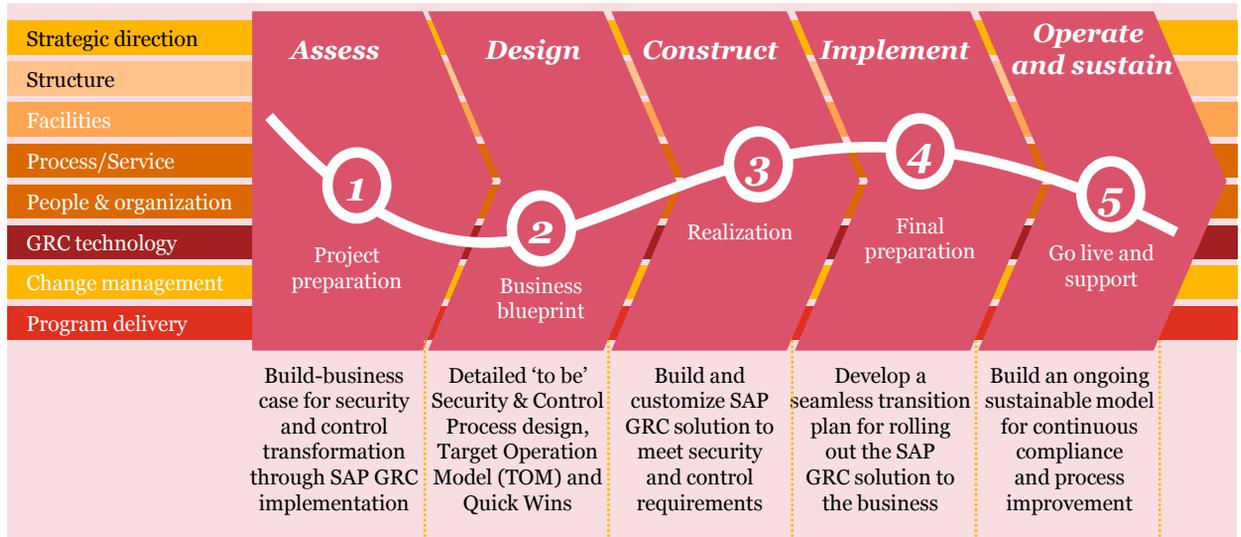
We provide end-to-end services across SAP GRC access controls, process controls, and risk management solutions. We have experts with in-depth knowledge of how GRC solutions can be integrated to meet your business requirements.



Our approach

Our implementation approach is tailored to SAP's Global ASAP implementation methodology to bring speed and experience to every SAP GRC project.

By leveraging knowledge and lessons learned across other SAP GRC projects, our unique Center of Excellence team will assist you throughout the implementation life cycle.



Benefits

SAP GRC access controls

- Real-time analysis of SoD and sensitive access violations
- Transparency of access risks
- Self-service access requests and password resets
- Streamlined user and role access reviews
- Centralized audit documentation
- Super-user access management (mitigates the most common audit issue)
- Customizable methodology for role definition
- Preventative compliance

SAP GRC process controls

- Protect investments by designing sustainable processes and controls
- Optimize controls through rationalization, improvement of control process efficiency, and further automation of controls
- Centralized reporting, documentation, and controls testing result in better visibility and shared assurance across departments
- Integrated compliance management through development of a centralized multi-compliance framework
- Support for the transition "above market" through effective management of controls from central functions and shared services centers
- Reduced cost of internal and external assurance through improved integration of audit efforts

SAP GRC risk management

- Transform risk management processes from a silo approach to a more coordinated and oriented approach
- Consolidate risks at higher levels of the organization and evaluate global risk exposure
- Intelligently mitigate risks by creating cross-organizational resolution strategies, and tracking response costs
- Improved visibility and optimized decision making, because risks are aligned with strategic priorities and there is enhanced risk communication with the board
- Proactive monitoring of key risks through a standardized and centralized key risk indicator framework

Key Client citations

Access controls

Industry	<i>Oil and gas</i>
Annual revenue	<i>\$3.1 billion</i>
No. of employees	<i>1,900</i>
No. of SAP users	<i>1,200</i>

We are working with one of the world's fastest-growing energy company to help implement SAP GRC Access Controls technology platform as per its transformation initiatives. The following tasks have been completed/delivered successfully. The project remains ongoing.

- Development of an operating model, including the security strategy and road map.
- Definition of security concepts and principles to ensure that the security design is scalable and sustainable.
- Support in implementing all the four components of SAP GRC Access Controls - ARM, UAM, BRM and EAM.

Process controls

Industry	<i>Telecom</i>
Annual revenue	<i>\$160 million</i>
No. of employees	<i>15,000</i>
No. of SAP users	<i>5,000</i>

A leading telecommunications company headquartered in Mumbai, India embarked upon a major SAP business transformation program, where, in an effort to protect its ERP investment and maintain consistent process and control design.

We are assisting in the implementation of SAP GRC PC and the client now is planning to have a robust control repository that supports their compliance framework as well as leading-edge functionality to allow workflow-driven self assessment and continuous control monitoring for more than 100 automated business process controls.

Why Us?

We have a **Global Implementation Partner** relationship for SAP in 40 countries, including India

We are the leading professional services organization for advising multinational, complex organizations about how to optimize business controls through technology. You will gain from:

- **Industry expertise**—fit for purpose
- **Implementation experience**—best practices
- **Efficient implementation**—high-quality accelerators
- **GRC 10 experience**—relevant technical expertise
- **Center of Excellence (CoE)**—SAP GRC technology

We bring the following benefits to our clients:

- Deep expertise in IT governance and all components of SAP GRC technology including access control, process control and risk management technology solutions
- GRC implementation experience across industries for leading organizations.
- Extensive library of best practices and accelerators for a SAP GRC implementation
- Geographical presence in strategic markets, providing resource solutions and options

