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# *Strengthening public financial management*

*Public Sector &  
Governance, GRID*

**pwc**

Public Finance (PF) unit of Government Reforms and Infrastructure Development (GRID) SBU of PwC in India has been closely working with clients in the public sector and at all levels of government as well as key donors such as DFID, JBIC, World Bank and ADB.

Projects undertaken by the PF team have involved budget reform, revenue augmentation strategies, automation/computerisation, expenditure frameworks, macro-economic forecasting and debt management. An intrinsic component of these projects has been training and capacity-building of government counterparts working with the PF team on specific modules. In addition, the team has gained traction in the Public Expenditure and Financial Accountability (PEFA)/ Fiduciary Risk Assessment (FRA) area with assignments across South Asia.

PwC India has been the pioneer in providing advisory services to governments in the South Asian region in the PF domain and has unmatched experience across South Asia.

- Dedicated group of GRID focussing on public finance management and reforms
- Around 15 years of active involvement in the public resource management sector across South Asia
- Specialisation in expenditure management, revenue administration, PSE reforms, policy and institutional support
- Our clientele includes government departments/ministries across central, state and local tiers, quasi government bodies and international funding agencies
- Dedicated team of more than 30 qualified professionals with academic background in economics, finance, public policy, business administration, engineering with national and international project experience
- Successful implementation of more than 80 projects across South Asia

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# Our services

## ***Budget management***

We provide advisory services/solutions on following subject matter for budget management:

Medium-term expenditure framework

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Budget manual, other financial rules and codes

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Medium-term fiscal framework

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Debt management system roll-out/debt portfolio review

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Outcome budgets

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Treasury reforms

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Gender budget

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Accounting and audit strengthening

## ***Revenue administration***

We help governments improve administration and management of their revenue receipts and sources by strengthening tax administration and management, institutional and capacity development, non-tax revenue augmentation and supporting regulatory reforms:

Advisory services for revenue enhancement

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Impact assessment of impending reforms such as GST

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Formation of specialised functional units

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User charges: Estimation of typical user charges

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Risk-based audit selection

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Identification and analysis of appropriate revenue bases

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Sector-specific audit manuals

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Assessing ability and willingness to pay

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Economic cost benefit analysis

## ***Public sector enterprise (PSE) reforms***

We help PSEs in reforming their processes, practices and systems for improved management and efficiency. We provide advisory services/solutions on following subject matter:

Corporate plans

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PSE restructuring exercises

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Organisation reviews

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# *Our experience with governments*



### ***Programme assessment and institutional due diligence***

We are working with various governments and key donor agencies in conducting programme assessments and due diligence studies. Our services in this domain include:

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Programme completion evaluation / mid-term reviews

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Fiduciary risk assessments

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Impact assessment of programmes / projects

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Due diligence of institutions

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Designing and implementation of monitoring and evaluation tools

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### ***Other solutions and services***

We provide various other advisory services/solutions to government, government agencies and international funding/development cooperation agencies relating to following areas:

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Financial risk assessments

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Public expenditure tracking surveys (PETS)

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Project preparation technical assistance (PPTA)

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Preparation of memorandum to Finance Commission

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Supporting MIS procurement and implementation

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Cash management/liquidity management

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Training and capacity-building support

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Strategy formulation for accelerating economic growth and development

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Strengthening pension reforms

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Strengthening audit mechanisms

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Financial stability analysis

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Macro-economic analysis and forecasting models

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Procurement management

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Investment promotion and trade facilitation

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Institutional strengthening

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# Thought leadership



## Our team

The public finance team in PwC has unmatched experience in managing and implementing various public resource management projects. Our team comprises of qualified professionals and associates from different streams including economics, finance, chartered accountants, public policy, business management and IT with national and international work experience.

Our team also includes domain experts including revenue specialists, government finance management specialists, budget specialists, pension specialists and IT /MIS specialists. Our team includes professionals who have worked in various government departments and hence understand public sector processes and systems well.

Our team has worked on assignments across South Asia and thus bring to projects their wide-ranging experience and knowledge.



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