

# **PwC's FinTech Insights**September 2017





Our insights

From around the web

FinTech tales

Start-up spotlight

Recent events

Contact

An exclusive look at the latest developments and evolving technologies in the FinTech space

#### 1. The sandbox approach

Much has been said about the doom that FinTech is set to spell for traditional banking. However, this rivalry is now giving way to a more future-first collaborative approach. The simplification of complex processes, bundled with heightened

user experience, has made FinTech appealing and has encouraged many banks to open their doors to FinTech alliances that will enable the cocreation of solutions to foster a new wave of digital disruption. Read more.

#### 2. The rise of alternative lending

The Indian consumer is increasingly adopting a digital way of life with online and mobile payments now replacing cash. Ever since demonetisation, the digital mode of transaction has got an impetus and the 55% usage increase in 2016–17 is proof that this trend is likely to continue in the coming years. With an increase in digital payments, merchants are gearing up to service this demand by rapidly expanding the country's acceptance infrastructure.

They are now moving to accept various digital payment systems, including credit and debit cards, mobile wallets, mobile banking and Unified Payments Interface (UPI). This explosive growth in the payments industry, enabled by increasing Internet and mobile penetration, changing consumer mindset and favourable regulations, has laid the foundation for a new method of lending in India—alternative lending. Read more.





Our insights

From around the web

FinTech tales

Start-up spotlight

Recent events

Contact

#### Global insights handpicked by PwC

## 1. Fintech leaders feel unavailability of ecosystem could delay digital push

Unavailability of an appropriate ecosystem and lack of trust among digital means could prove to be the biggest hindrances to India's ambition to turn fully digital, according to experts. Read more.

## 2. The future of banking depends on open banking APIs

Open banking enables third parties to develop new products and services through the use of APIs. By working together and taking advantage of APIs, banks and fintech firms can leverage their complementary strengths, enhancing the customer experience much more than either entity could do on its own. Read more.

## 3. New fintech lenders encroaching on business banking turf

When traditional banking providers are unable — or unwilling — to fund



small businesses, small businesses will look elsewhere for capital. One of the fastest growing segments of the alternative lending market is merchant cash advance (MCA). Read more.

## 4. Using a regulatory sandbox for fintech

Given the rapid pace of innovation, regulators need to adopt such a 'test and learn' approach to stay ahead of the curve. Read more.

## 5. Big banks on notice that they're losing ground to China's fintech giants

The giants of the banking world are starting to publicly acknowledge the dominance of mobile payment methods devised by Chinese technology firms – and, more broadly, a failure to keep up with fintech rivals in certain areas. Read more.



Our insights From around the web **FinTech tales** Start-up spotlight Recent events Contact

#### News on recent investments, partnerships and expansion in FinTech in India

#	Company	Sector	Ticket size	Investor(s)	Company overview
1	Capital Float	Lending	45 million USD	Led by Ribbit Capital	Capital Float is a digital finance company that provides collateral-free unsecured business loans online in India with easy documentation and instant approval for small businesses.
Source: http://www.livemint.com/Companies/ydjqYpMVmBRMhwl4BCKVTL/Capital-Float-raises-45-million-in-series-C-led-by-Ribbit-C.html					
2	MoneyTap	Lending	12.3 million USD	Led by Sequoia India	MoneyTap is an app-based credit line. It provides flexible loans for personal use. The start-up is targeted at salaried individuals and self-employed professionals earning more than 20,000 INR per month.
Source: https://inc42.com/buzz/monetap-consumer-lending-12mn					
3	Billionloans	Lending	7 crore INR	Reliance Corporate Advisory Services	The start-up provides flexible loans at low-interest rates to individuals and SMEs in India. Customers can avail of small-ticket loans (up to 2 crore INR) via Billionloans's mobile app. The main goal of the start-up is to provide loans to individuals or SMEs that have found it difficult to obtain loans from traditional sources like banks.
Source: https://indianceo.in/news/digital-lending-startup-billionloans-funded/					
4	Kissht	Lending	2 million USD	Endiya Partners and Ventureeast	Kissht provides collateral-free loans to consumers to facilitate purchases such as mobiles, laptops, jewellery and electronics.
Source: http://economictimes.indiatimes.com/small-biz/money/fintech-startup-kissht-raises-2-million-from-early-stage-tech-fund/articleshow/59263199.cms					
5	Monsoon CreditTech	Lending	Undisclosed	Sunil Kalra and Rajan Anandan	Monsoon CreditTech offers lenders a machine learning powered loan underwriting and pricing platform. According to the company, its Machine Learning Access Program (MLAP) helps lenders maximise loan approval rates, minimise delinquencies and optimise loan-loss adjusted net interest income.
Source: https://www.vccircle.com/sunil-kalra-rajan-anandan-back-fintech-startup-monsoon-credittech/					
6	Trupay	Payments	7,00,000 USD	Kae Capital and others	The firm provides a plug-and-play payment platform that helps businesses transact with customers online or through mobile devices or in physical stores.
Source: https://www.vccircle.com/fintech-startup-trupay-raises-700k-from-kae-capital-others/					



Our insights

From around the web

FinTech tales

Start-up spotlight

Recent events

Contact

#### A beyond the brief interview with MintWalk

#### Start-up Name: MintWalk

Name of the founder(s): Nikhil Banerjee, Shiv Nandan Negi

Goal-based robo-advisory investment platform for Indian consumers



#### Please describe your product/solution.

Simplified, smart financial solutions for the new-age Indian consumer (mobile-first, aspirational, DIY Indian consumer in the age group of 25–40 years). We launched a goal-based robo-advisor for investments into mutual funds as the first product on the platform. The following opportunities drive our platform:

- a) Changing demographics and consumer behavior: For this demographic, money is a tool and not an end in itself. They are increasingly comfortable transacting online if the platform can gain their trust and provide a compelling value proposition.
- b) Underserved market: Limited financial advice available to consumers early in their career or with minimal financial capability.
- c) Efficient customer acquisition and servicing: Replacing the cost structure of traditional financial advisors/wealth managers who have
- physical/high cost relationship managers with offsite/digital advisors, the benefits of digital customer acquisition, and automated investment strategies that allow us to service much smaller account sizes than traditional institutions.
- d) Leverage technology to improve the customer experience: Reduce friction through a digital experience similar to consumer apps (Flipkart/Ola) and provide users with a clear, simple path to their goals rather than confusing/intimidating them with jargon and paperwork.

#### What is the problem you are solving?

To the typical consumer, financial products appear hard to understand, with a one-size-fits-all approach and usually pushed by inexperienced personnel who do not convey the benefits or risks of the products appropriately. This leads to a high level of mistrust as reflected by the single-digit (<5%) penetration of financial products. We aim to change this experience through a digital, personalised, simple yet intelligent solution.



Our insights

From around the web

FinTech tales

Start-up spotlight

Recent events

Contact

#### What is your USP?

MintWalk focuses on an approach to solve for the life goals of the user rather than just selling a product. The journey starts from understanding the user—building on demographic, financial and interaction data of the user utilising ML techniques to create an in-depth user profile. The profiling drives multiple logic engines that create personalised product and portfolio recommendations for the user to invest in. This consumer-first approach allows us to customise solutions for the user, driving higher conversion and user stickiness.



#### Please describe your product roadmap for the next 5 years.

MintWalk is a goal fulfilment platform for retail consumers. Over the next 5 years, we will evolve into a digital bank—a distributor of all financial products relevant for our consumers, with insurance and then lending being the immediate pieces of the puzzle.

#### What are the top three FinTech trends you see?

- a) A move away from physical interaction—the trend continues as products and services can be accessed or fulfilled digitally. Innovations will continue to come from emerging fintech players rather than established banks.
- b) Adoption of AI across various use cases in financial services—harness data to make
- better investing/ underwriting decisions, assist customer interactions, enhance user experiences and improve operating processes.
- c) Rather than directly competing with larger banks, fintech companies will tap into the bottom of the pyramid consumers (consumers which banks fail to capture due to their high costs).

#### What keeps you awake at night?

Are we taking all the right steps to ensure we are relevant to our consumer?

Disclaimer: The Start-up Spotlight section has been prepared for general guidance on matters of interest only, and does not constitute professional advice. You should not act upon the information contained in this section without obtaining specific professional advice. No representation or warranty (express or implied) is given as to the accuracy or completeness of the information contained in this section, and, to the extent permitted by law, PwC, its members, employees and agents accept no liability, and disclaim all responsibility, for the consequences of you or anyone else acting, or refraining to act, in reliance on the information contained in this section or for any decision based on it.

This section contains certain examples extracted from third party documentation and so being out of context from the original third party documents; readers should bear this in mind when reading the section. The copyright in such third party material remains owned by the third parties concerned, and PwC expresses its appreciation to these companies for having allowed it to include their information in this section. For a more comprehensive view on each company's communication, please read the entire document from which the extracts have been taken. Please note that the inclusion of a company in this publication does not imply any endorsement of that company by PwC nor any verification of the accuracy of the information contained in any of the examples.



Our insights

From around the web

FinTech tales

Start-up spotlight

**Recent events** 

Contact



#### Breakfast Series on alternative lending

Date: 14 September 2017

PwC's FinTech Breakfast Series aims to keep the financial services industry and partners abreast of the latest technology trends.

The 5th edition of PwC's FinTech Breakfast Series focused on 'alternative lending', one of the fastest growing sectors today.

Seven of the most innovative start-ups provided their views on the evolving lending landscape and how they use emerging technology to develop various models. The start-ups showcased their ideas which cross-sectioned the complete value chain of alternative lending, namely credit scoring, P2P lending, SME lending, etc. These ideas received resoundingly positive feedback from the audience, which included 40+ senior business leaders from various industries, including leading financial institutions and major consulting firms.

If you are interested in attending future events, please write to hemant.kshirsagar@in.pwc.com





Our insights

From around the web

FinTech tales

Start-up spotlight

Recent events

Contact



#### Leadership

#### Vivek Belgavi

Partner and India FinTech Leader vivek.belgavi@in.pwc.com

**Vaidison Krishnamurty**Partner, Deals
vaidison.krishnamurty@in.pwc.com

#### **Hemant Kshirsagar**

Manager, FinTech and Innovation Strategy hemant.kshirsagar@in.pwc.com +919930925934

#### **Contributors**

Shruti Royyuru

Senior Consultant, FinTech

Krunal Kapadiya

Senior Consultant, FinTech

Richa Gaur

Senior Consultant, FinTech

Nissar Behera

Senior Consultant, FinTech

**Aiman Faraz** 

Strategy Consultant, FinTech

Pulkit Jain

Strategy Consultant, FinTech

**Pratik Pathrabe** 

Strategy Consultant, FinTech

Namrata Kacholia

Consultant

https://www.pwc.in/consulting/financial-services/fintech.html

### About PwC

At PwC, our purpose is to build trust in society and solve important problems. We're a network of firms in 157 countries with more than 2,23,000 people who are committed to delivering quality in assurance, advisory and tax services. Find out more and tell us what matters to you by visiting us at www.pwc.com

In India, PwC has offices in these cities: Ahmedabad, Bengaluru, Chennai, Delhi NCR, Hyderabad, Kolkata, Mumbai and Pune. For more information about PwC India's service offerings, visit www.pwc.com/in

PwC refers to the PwC International network and/or one or more of its member firms, each of which is a separate, independent and distinct legal entity in separate lines of service. Please see www.pwc.com/structure for further details.

©2017 PwC. All rights reserved.

### pwc.in

Data Classification: DC0

This document does not constitute professional advice. The information in this document has been obtained or derived from sources believed by PricewaterhouseCoopers Private Limited (PwCPL) to be reliable but PwCPL does not represent that this information is accurate or complete. Any opinions or estimates contained in this document represent the judgment of PwCPL at this time and are subject to change without notice. Readers of this publication are advised to seek their own professional advice before taking any course of action or decision, for which they are entirely responsible, based on the contents of this publication. PwCPL neither accepts or assumes any responsibility or liability to any reader of this publication in respect of the information contained within it or for any decisions readers may take or decide not to or fail to take.

© 2017 PricewaterhouseCoopers Private Limited. All rights reserved. In this document, "PwC" refers to PricewaterhouseCoopers Private Limited (a limited liability company in India having Corporate Identity Number or CIN: U74140WB1983PTC036093), which is a member firm of PricewaterhouseCoopers International Limited (PwCIL), each member firm of which is a separate legal entity.

SG/September2017-10612